

CONSOLIDATED BUDGET
By Expense Concept and Source of Funds
Fiscal Years 2009 to 2011
(\$ thousands)

Expense Concept and Source of Funds	2009		2010	2011	Change 2011 vs. 2010	
	Budget	Actual	Approved	Approved	Absolute	Percent
Consolidated Expenditures by Concept						
Payroll and Related Expenses	8,701,519	8,675,000	8,282,255	7,998,509	(283,746)	(3.43)
Rent and Utilities	786,068	807,126	887,921	855,005	(32,916)	(3.71)
Purchased Services	1,600,163	1,636,627	1,530,004	1,600,833	70,829	4.63
Donations, Subsidies and Distributions	1,295,028	1,190,721	1,562,237	1,582,445	20,208	1.29
Transportation	204,144	196,941	270,831	201,515	(69,316)	(25.59)
Professional Services	745,540	797,744	891,424	770,710	(120,714)	(13.54)
Other Operating Expenses	837,498	2,215,055	902,153	906,057	3,904	0.43
Non Distributed Allocations	229,989	209,623	1,573,357	295,784	(1,277,573)	(81.20)
Previous Years Debt Payments	17,443	52,005	12,100	23,900	11,800	97.52
Purchase of Equipment	188,991	169,056	247,554	219,733	(27,821)	(11.24)
Federal Funds Matching Allocation	6,516	8,524	10,849	15,498	4,649	42.85
Office Supplies and Other Materials	3,234,023	2,722,495	2,107,994	2,287,825	179,831	8.53
Advertising and Media Expenses	62,135	61,581	58,321	57,392	(929)	(1.59)
Budget Reserve	44,785	27,477	41,059	28,856	(12,203)	(29.72)
Subtotal Operating Expenses	17,953,842	18,769,975	18,378,059	16,844,062	(1,533,997)	(8.35)
Contributions to Non Governmental Entities	201,231	211,054	222,459	207,816	(14,643)	(6.58)
Incentives and Subsidies	3,688,732	3,955,587	4,041,393	4,047,655	6,262	0.15
Subtotal Subsidies, Incentives and Contributions	3,889,963	4,166,641	4,263,852	4,255,471	(8,381)	(0.20)
Capital Improvements	2,487,835	2,548,835	2,257,747	1,545,353	(712,394)	(31.55)
Debt Service	2,837,744	3,184,823	3,773,817	4,274,845	501,028	13.28
TOTAL CONSOLIDATED BUDGET	27,169,384	28,670,274	28,673,475	26,919,731	(1,753,744)	(6.12)
Source of Funds						
Joint Resolution - General Fund	5,852,694	5,826,796	3,554,006	4,037,017	483,011	13.59
Special Apprrropriations - General Fund	3,631,098	3,627,171	4,115,994	4,096,483	(19,511)	(0.47)
Other Appropriations	0	1,796,360	0	0	0	0.00
Subtotal General Fund	9,483,792	11,250,327	7,670,000	8,133,500	463,500	6.04
Stabilization Fund	0	0	2,500,000	1,000,000	(1,500,000)	(60.00)
Subtotal General Fund & Stabilization Fund	9,483,792	11,250,327	10,170,000	9,133,500	(1,036,500)	(10.19)
Federal Economic Stimulus - ARRA Funds	0	366,331	1,646,693	1,025,171	(621,522)	(37.74)
Federal Grants	5,642,673	5,389,740	5,820,408	5,904,554	84,146	1.45
Subtotal Federal Funds	5,642,673	5,756,071	7,467,101	6,929,725	(537,376)	(7.20)
Other Revenues	1,047,094	1,056,716	1,307,444	525,578	(781,866)	(59.80)
Revenues form Internal Sources	8,694,856	8,136,961	7,473,824	7,539,574	65,750	0.88
Special State Funds	523,879	572,330	1,176,019	1,123,357	(52,662)	(4.48)
Loans and Bond Issuance	1,777,090	1,897,869	1,079,087	1,667,997	588,910	54.57
TOTAL CONSOLIDATED BUDGET	27,169,384	28,670,274	28,673,475	26,919,731	(1,753,744)	(6.12)